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- Participated in development of PwC's "Supply Chain Risk Management" service offering, including developing of leading risk indicator methodology and use of collaborative Web 2.0 (wiki) tools. Led initial deployment at Top 5 DOD contractor's multi-billion dollar fighter program.
- Responsible for maintenance of DCMA-reviewed Purchasing System (including internal audits of purchasing actions and external oversight support). Successfully led development of integrated purchasing/property management system that was still being used nearly a decade later.
- Responsible for socioeconomic reporting system at major DOD contractor, including oversight of Nunn-Perry award-winning Mentor-Protégé Program, at Jacobs Engineering Group (major DOD environmental remediation/construction contractor).
- For a bio-pharmaceutical developer (Project BioShield), led the effort to support Termination for Convenience settlement proposal, including reviewing subcontractor claims in an adversarial litigation environment.
- Assessed contract administration (sell-side) and contract management (buy-side) business processes, to mitigate SOX material weakness and enhance internal controls, for a multi-billion dollar global automotive parts manufacturer.
- Developed a Procurement Manual for a Federal Systems division of a multi-billion dollar telecommunications entity in preparation for external audit (Contractor Purchasing System Review). Also provided advice and assistance regarding socio-economic programs and corporate strategic alliances. Provided training to employees regarding requirements of newly developed policies and procedures.
- Assessed contract administration processes and controls for a multi-billion dollar service provider, including recommending process improvements related to proposal preparation, records management/retention, accounting for vendor volume discounts, compliance with contract terms and conditions, and calculation of indirect cost rates for annual submission to Federal Government.
- Co-Author, "Renewed Focus on Earned Value Management" (Thomson-West 2007 Government Contracts Year-in-Review Conference)
- Presentation to NCMA/AGA San Diego Chapters, 2008, "Risk Management for T&M Contract Types: Addressing Regulatory and Subcontractor Issues"
- Presentation to NCMA San Fernando Valley Chapter, 2008, "How Acquisition Professionals Can Help (or Hurt) the Program"
- Presentation at 2007 NCMA Aerospace/Defense Conference "Subcontractor Management: Your Achilles' Heel"
- Participated in PwC's pilot Supply Chain Risk Management (SCRM) project, which identified process improvements to a "Top 5" A&D company's supply chain management practices, including enhanced risk identification and risk assessment for key suppliers to a multi-billion dollar fighter program.
- Provided expert testimony on Government cost accounting, contract administration and source evaluation issues, Orange County (California) Superior Court. (Wireless Facilities, Inc. & WFI Government Services, Inc. (WFI) v. Celeris Systems, Inc.)
- Aerospace & Defense Supply Chain Management: Common Risk Mitigation Missteps University of San Diego, Institute of Supply Chain Management Annual Forum, November 2007

Subcontract Management Exerience

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- For an international defense contractor, recommended appropriate business processes and controls to comply with US defense acquisition rules, including FAR and CAS. As part of this project, developed initial cost allocation structure and methodology, and controls to identify and segregate FAR Part 31.2 unallowable costs. Also worked with contract management and supply chain management functions to ensure proper flow-down of contract clauses.